

FINANCE, FACILITIES, & TECHNOLOGY COUNCIL

MEETING INFORMATION

TITLE	Finance, Facilities, & Technology Council		
DATE	December 17, 2024 (cancelled due to college closure 1-17-25)	TIME	9am – 11am
LOCATION	EGF 290, TRF 662	RECORDER	Stacey Hron
TRI-CHAIRS	Kalen Wiseth, Clinton Castle, & Stacey Hron		

Membership: ☒ Stacey Hron, ☒ Clinton Castle, ☒ Kalen Wiseth, ☐ Chad Sperling, ☐ Ladora Dahlen, ☒ Bubba Rockstad, ☒ Tim Bergerson, ☒ Colleen Kukowski, ☐ Autumn Breuer, ☒ Alicia Tanner, ☒ Linda Samuelson, ☒ Joel Ziegler ☒ Stephanie LeDuc, ☒ Shelley Koerber, ☒ Don Campbell ☐ Julie Fenning
 Guest:

I = Info, D = Discussion, A = Action

AGENDA

TYPE	AGENDA ITEM	ACTION TAKEN
I	Check In	
A	Current Proposal Requests <ol style="list-style-type: none"> 1. Second Reading on Epoxy Floor in Labs – Additional Quotes - Clinton 2. Timing of Safety Drills – Linda Samuelson 3. Wellness Rooms – Clinton and Workgroup 4. Open Library Hours – Clinton and Workgroup 	<ol style="list-style-type: none"> 1. 3 Quotes provided. \$46k-\$15k. Need mid- range quality. Cost of waxing each year is approximately \$3500 and takes 4-5 days each lab. Life of epoxy floors is approximately 15 years. Would be a R & R project. Propose asking for a budget request to resurface the TRF welding floor for approximately \$25,000 and EGF welding as a 2nd priority. – Recommend for approval. 2. Linda asked if we reviewed when Safety drills are conducted? Are we trying to get more student involvement? Clinton reported the safety group has reviewed and intends to have the full calendar available and posted by July. Dates of drills are mandated. Cory sent out drill notifications and calendar invites in August

		<p>8 2024. Safety committee will continue to work with Deans to review calendar. Schedule will be communicated beginning of fall semester. Propose a recommendation to change fall drills to 10:50 and spring drill to 1:20. Recommend for approval.</p> <p>3. Linda discussed concerns with the noise from the childcare center coming across into the study rooms in the library. Recommend bringing back to the workgroup to review locations and name. Also add students to the workgroup or present to student senate for ideas.</p> <p>4. Recommend for approval.</p>
	Committee/Workgroup Updates: - Safety and Security Committee Updates - Clinton	- Clinton provided an update. - Joel mentioned that new Safety and Security sheets have been added to the classrooms.
I/D	Information Sharing 1. Annual Lease Amounts – Kalen/Alicia 2. Leveraged Equipment Status-Kalen 3. Automatic Email Archiving-effective Dec 26 th – Stacey (copies in folder)	1. Kalen and Alicia shared a spreadsheet of lease info. Spreadsheet in Teams 2. Spreadsheet in Teams of approved equipment requests. Spreadsheet has been presented at Shared Gov and Cabinet. 3. Stacey discussed the email auto-archive that was put in place December 26 th . The announcement and archive guide are included in the Teams folder.
I/D	Open Agenda	- Joel asked for the TRF entrance door I be looked at for ADA accessibility. Clinton noted the entrance is in compliance. - Clinton provided a facility update. EGF bonding project preconstruction meeting this month. Construction starts this spring. - Aero roofing project in design and development phase. Additional costs, project may need to be done in phases.
I	Future Proposal Requests and Information Sharing <ul style="list-style-type: none"> Architectural Brand Standards Comprehensive Facilities Plan-CFP 	
I	Check Out	

PROPOSAL STATUS

Proposal	Council Recommendation	Date	President	Date
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Temporary lab and classroom	Recommend for approval.		Approved	
TRF Student hospitality room	Approved to form team and look at spaces and create a final proposal for the Council.			
Leveraged Equipment and Enhanced Learning Environments appropriations				
Epoxy Coating on Floors	Recommend for approval.	1/17/25		
Northland Community Communication Center	Recommend for approval.		Approved	
Procedures during Lockdown and Other Drills	Recommend sending to the Safety Committee for procedure review and then bring back in 2 nd proposal with more information.	9/20/24		
Communication of Technology Breakdowns	Recommendation to ask Faculty to notify IT as soon they are aware of an issue and IT will communicate with faculty if going to be an extended period of down time.	9/20/24		
Polk County Request to Lease Space for Dispatch Office	Not recommended for approval.			
Timing of Safety Drills	Recommend for approval.	1/17/25		
Wellness Rooms	Recommend bringing back to the workgroup to review locations and name. Also add students to the workgroup or present to student senate for ideas.	1/17/25		
Open Library Hours	Recommend for approval.	1/17/25		

NEXT MEETING

DATE	February 21, 2025 Thursday	TIME	9am – 11am	LOCATION	EGF 290, TRF 662
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View results

Respondent

26

Linda Samuelson

10:37

Time to complete

1. Proposal Topic: Insert topic or proposal name:

Consideration of Timing for Drills

2. Pick one or more of the following:

☐

Information Sharing

☐

Feedback

☐

Problem solving

☒

Needs recommendation

3. **Business Case:** What are the issues/challenges/problems/opportunity that this proposal will provide a solution for? Will it provide improved efficiency for the college for the benefit of students or the community?

We are looking to minimize disruption of class time for students.

4. Background Statement: Provide background statement on the need that has been identified. Include the need identified, and any prior actions taken in relation to this proposal.

Although it is agreed that drills are necessary, we would like the safety committee to consider holding the drills at the ends of class periods rather than 20 minutes after the start after the beginning of the class and an hour before they end. Class periods shifted a couple years ago and the drills no longer align. We are hoping that drills can be run at 9:20, 10:50, 12:20, or 1:50. These times are the ends of 4 different class periods during any day of the week.

5. Select how this aligns with the Strategic Directions and Priorities of the College:

ACCESS - Meets students where they are to ensure all have access to high-quality educational opportunities.

- ☐ Expand recruitment to underserved populations
- ☐ Provide flexible learning opportunities
- ☐ Remove financial barriers for students
- ☐ Provide clear pathways for students
- ☐ Remove student enrollment barriers
- ☐ Streamline transition from pre-college services to programs

6. Select how this aligns with the Strategic Directions and Priorities of the College:

STUDENT SUCCESS - Improve outcomes, success, and completion through quality programs, advising, and student development.

- ☒ Support students in achieving their educational goals.
- ☐ Provide high-quality, relevant, engaging, and rigorous coursework.
- ☐ Create a vibrant, supportive, and welcoming environment for students.
- ☐ Provide exceptional student support services.
- ☐ Provide individualized services to increase retention and support learning, education, and career goals.
- ☐ Close equity gaps to improve success for all students.

7. Select how this aligns with the Strategic Directions and Priorities of the College:

PARTNERSHIPS – Strengthen partnerships with school districts, institutions of higher education, employers, and community organizations.

- ☐ Expand collaboration with education partners.
- ☐ Increase community engagement.
- ☐ Expand employer partnerships.
- ☐ Respond and adapt to the ever- changing market and partner needs.

8. Select how this aligns with the Strategic Directions and Priorities of the College:

ADVANCING EQUITY – Create an inclusive culture where all can reach their full potential.

- ☐ Embody a welcoming and inclusive environment for all.
- ☐ Ensure equitable access to resources for historically underserved individuals.
- ☐ Ensure our campus community represents a rich array of experiences and viewpoints.
- ☐ Establish community bonds through an understanding of our common humanity.

9. Identify and describe Interests

It can be challenging to lose time from our classes for both instructors and students

10. Identify if prior work has taken place or exists

11. Identify key stakeholders and areas of partnership

Students and Faculty

12. What is the estimated Cost?

\$0

13. Other

14. Have you consulted with and have supervisor support? (President, VP, Dean, Director)

☐ Yes

☒ No

15. Project Sponsor: (Name of the sponsor (supervisor) who will be accountable for this proposal providing the scope and deliverables.)

16. Project Team Members:

17. Additional Information

If appropriate, can the time of the year be taken into consideration as well? A fire drill in January can be very difficult

18. Attach files if applicable

View results

Respondent

25

Clinton Castle

32:15

Time to complete

1. Proposal Topic: Insert topic or proposal name:

Combined the student use room and sensory room on both main campuses and rename the room to wellness room. In EGF the wellness room will be located where the current sensory room is (room 140. In TRF the wellness room is recommended to move to room 255b within the Library.

2. Pick one or more of the following:

- ☐ Information Sharing
- ☐ Feedback
- ☒ Problem solving
- ☐ Needs recommendation

3. **Business Case:** What are the issues/challenges/problems/opportunity that this proposal will provide a solution for? Will it provide improved efficiency for the college for the benefit of students or the community?

The approval/support of this request will allow better use of our spaces that support our students. Changing the name will help the student in better understanding in what the space are used for.

4. **Background Statement:** Provide background statement on the need that has been identified. Include the need identified, and any prior actions taken in relation to this proposal.

we developed these current spaces that was supported by a grant and we have found that the Names/titles to the spaces is confusing for our students and the current locations is not working to support our students.

5. Select how this aligns with the Strategic Directions and Priorities of the College:

ACCESS - Meets students where they are to ensure all have access to high-quality educational opportunities.

- ☐ Expand recruitment to underserved populations
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- ☐ Remove student enrollment barriers
- ☐ Streamline transition from pre-college services to programs

6. Select how this aligns with the Strategic Directions and Priorities of the College:

STUDENT SUCCESS - Improve outcomes, success, and completion through quality programs, advising, and student development.

- ☒ Support students in achieving their educational goals.
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- ☐ Provide individualized services to increase retention and support learning, education, and career goals.
- ☐ Close equity gaps to improve success for all students.

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- ☒ Ensure our campus community represents a rich array of experiences and viewpoints.
- ☐ Establish community bonds through an understanding of our common humanity.

9. Identify and describe Interests

Student Body, Library, Academic Success Center

10. Identify if prior work has taken place or exists

Grant supporting the cost of furnishings that support our current spaces.

11. Identify key stakeholders and areas of partnership

To better support our students.

12. What is the estimated Cost?

College staff time to develop the spaces

13. Other

14. Have you consulted with and have supervisor support? (President, VP, Dean, Director)

☒ Yes

☐ No

15. Project Sponsor: (Name of the sponsor (supervisor) who will be accountable for this proposal providing the scope and deliverables.)

Student support rooms committee

16. Project Team Members:

17. Additional Information

18. Attach files if applicable

View results

Respondent

24

Clinton Castle

17:32

Time to complete

1. Proposal Topic: Insert topic or proposal name:

Request for extended Library Open hours to be the same as campus open hours. This request is for both EGF and TRF campuses

2. Pick one or more of the following:

- ☐ Information Sharing
- ☐ Feedback
- ☒ Problem solving
- ☐ Needs recommendation

3. **Business Case:** What are the issues/challenges/problems/opportunity that this proposal will provide a solution for? Will it provide improved efficiency for the college for the benefit of students or the community?

The approval of the recommendation will allow better use of the library spaces and more study support for our students.

4. Background Statement: Provide background statement on the need that has been identified. Include the need identified, and any prior actions taken in relation to this proposal.

The Student support rooms committee met on November 19th. The committee member agree that by having more library open hours and library resources will allow our students better support in there college success.

5. Select how this aligns with the Strategic Directions and Priorities of the College:

ACCESS - Meets students where they are to ensure all have access to high-quality educational opportunities.

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- ☐ Ensure our campus community represents a rich array of experiences and viewpoints.
- ☐ Establish community bonds through an understanding of our common humanity.

9. Identify and describe Interests

To better support students by making our recourses available for them.

10. Identify if prior work has taken place or exists

N/A

11. Identify key stakeholders and areas of partnership

Library department, Facilities department and Student body

12. What is the estimated Cost?

No cost related to this request

13. Other

14. Have you consulted with and have supervisor support? (President, VP, Dean, Director)

☐ Yes

☒ No

15. Project Sponsor: (Name of the sponsor (supervisor) who will be accountable for this proposal providing the scope and deliverables.)

Student support rooms Committee

16. Project Team Members:

Clinton Castle, Stacey Hron, Stephanie LeDuce, Sara Johnson, Rebecca Johnson, Zach St. Marie

17. Additional Information

18. Attach files if applicable



To: Minnesota State Students, Faculty, and Staff

Subject: Microsoft 365 Update: Implementation of E-mail Automatic Archiving

We are writing to inform you about an upcoming change that will be implemented **over Winter Break** (beginning on Dec. 26) for all accounts in the M365 Shared Tenant (Students, Faculty, Staff, and Shared mailboxes). Due to recent adjustments by Microsoft regarding storage limits for M365 education customers, we will be enabling Automatic Archiving for e-mail. This automatic archiving will continuously move all emails older than 9 months (280 days) to a folder within the user's mailbox, labeled "In-Place Archive - starid@(go.)minnstate.edu".

Individuals will find their older items by scrolling down to the "In-Place Archive - starid@(go.)minnstate.edu" folder. Any Subfolder structure previously created will be respected. Please see the link below for an end user guide.

[E-mail Archive Guide.docx](#)

This is the first step into managing storage across the M365 Shared Tenant.

Thank you for your attention to this matter.



MINNESOTA STATE

Microsoft 365 E-mail Auto-Archiving Guide

Introduction

Welcome to the Microsoft 365 E-mail Archiving guide. This document will help you understand how to use the archiving features to manage your emails efficiently.

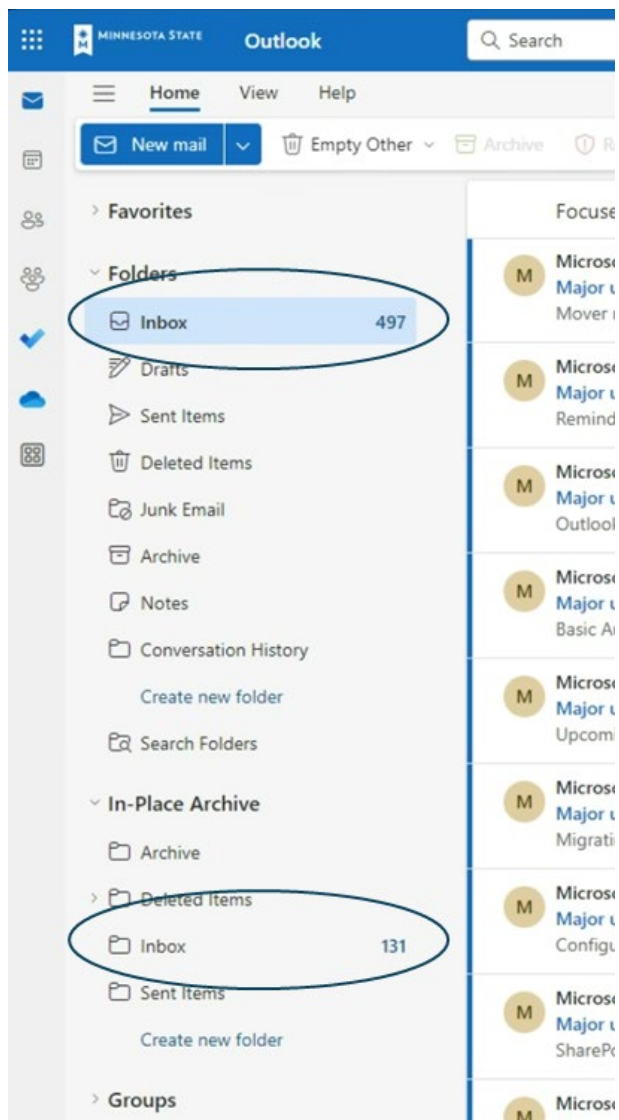
What is Auto-Archiving in Outlook?

Auto-Archiving is a feature that automatically stores older emails in a separate archive folder called “In-Place Archive – StarID@(go.)minnstate.edu”. This helps keep your primary mailbox organized and ensures you have access to important emails without cluttering your inbox. E-mail messages older than 9 months (280 days) will automatically be moved to your In-Place Archive. Any existing folder structure you have created for managing your e-mail will be replicated from your mailbox to your In-Place Archive.

Accessing Your In-Place Archive

In the folder pane on the left, you will see your In-Place Archive listed below your primary mailbox as (In-Place Archive – starid@(go.)minnstate.edu). Click on a folder in it to view your archived e-mails as seen in Figure 1.

Figure 1:



FAQs

Q: Who will this affect?

A: All users including Faculty, Staff and Students who use the Microsoft Outlook system, will be affected by this change.

Q: How do I find my archived emails?

A: You can access your archived e-mails either by scrolling to “In-Place Archive-StarID@(go.)minnstate.edu” and selecting a folder to browse through or you can use the search function in Outlook.

Q: Can I access my archived emails from my mobile device?

A: Microsoft is planning to make mobile access to your In-Place Archive folder available via the Outlook mobile app by November 2024.

If you have any questions or need further assistance, please contact your local campus IT support team.

Funding Source	Match Source	Submitted By	Location	Category Option	Department/Program	Item Name	Total Cost of Request
ENHANCED LEARNING ENVIROMENT FUNDING							
Enhanced	Other	ADawn Nelson	Thief River Falls	New Technology Request	Agriculture	VSI Request	52960
Enhanced	Emergency Service	David Lovly	Thief River Falls	New Technology Request	Criminal Justice	Squad car	15000
Leveraged	Health	Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	Nursing/Simulation	Workstation on Wheels	6600
Enhanced	Other	Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	PNSG and NURS	Deluxe Venous Access	4800
Perkins	Health	Heather Koland	East Grand Forks	New Technology Request	Respiratory Therapy	Life Pack Defibulator and attachments	17523.61
Enhanced	Health	Heather Koland	East Grand Forks	New Technology Request	Respiratory Therapy	Arrhythmia Simulator	2923.95
Enhanced	Health	Heather Koland	East Grand Forks	New Technology Request	Respiratory Therapy	Giraffe Incubator	5995
Leveraged	Health	Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	Simulation-Nursing	Tetherless Hal	40000
Enhanced	Welding	Brian Suckow	East Grand Forks	New Technology Request	Welding Technology	Aluminum Wire Feed	10722
Enhanced Total							\$ 156,524.56
PERKINS FUNDING							
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	iSimulate Hardware and Tablets	13351
Enhanced		Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	Simulation/Nursing	Bassinet	3749
Enhanced		Heather Koland	East Grand Forks	New Technology Request	HPER CPR Classes	CPR adult/infant Manikins and AEDS	15167.76
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	AirSim Combo X	15331.68
Perkins		Heather Koland	East Grand Forks	New Technology Request	Respiratory Therapy	Sim Junior/Sim Baby	57491.54
Perkins		Heather Koland	East Grand Forks	New Technology Request	Respiratory Therapy	Pulmone PFT machine	36230
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	Prestan CPR manikins and AED trainers	4740.19
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	EZ IO drill; SAM IO	1320
Perkins		Heather Koland	East Grand Forks	New Technology Request	Respiratory Therapy	Stryker Prime Stretcher	3848.32
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	IV injection training arm	3408.6
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	Pediatric IO Leg	475
Perkins		ADawn Nelson	Thief River Falls	Upgrade/Replacement Request	Ag	Cattle VR - https://cattlevr.think.digital/	3000
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	Pneumothorax trainer	1649
Perkins		Nichole Sullivan	East Grand Forks	Upgrade/Replacement Request	Paramedic	3b birthing simulator Pro	1806.9
Perkins Total							\$ 161,568.99
LEVERAGED EQUIPMENT FUNDING							
Leveraged		Joe Griffin	Thief River Falls	Upgrade/Replacement Request	Automotive Service Technology	Tire Changer	11950
Leveraged		Joe Griffin	Thief River Falls	New Technology Request	Automotive Service Technology	Consulab Ohms Law and DC Trainer	34500
Leveraged		Joe Griffin	Thief River Falls	Upgrade/Replacement Request	Automotive Service Technology	Gen 4 Toyota Prius	20000
Leveraged		Mitch Tupa	East Grand Forks	New Technology Request	CONE	Variable Frequency Drives	5184.7
Enhanced		David Lovly	Thief River Falls	New Technology Request	Criminal Justice	Handheld radios	27369.9
Enhanced		David Lovly	Thief River Falls	New Technology Request	Criminal Justice	Mats	18906
Leveraged		Karen Znajda	East Grand Forks	Upgrade/Replacement Request	Nursing Assistant	Susie Simon	2400
Leveraged		Kari Koenig	East Grand Forks	New Technology Request	Nursing Department	Vein Finder times 3	10137
Leveraged		Kari Koenig	East Grand Forks	Upgrade/Replacement Request	Nursing Program	CADD-Sollis 2110 PCA Pump	3500
Leveraged		Kari Koenig	East Grand Forks	Upgrade/Replacement Request	Nursing Program	ICU Medical Plum 360 times 4	7980
Leveraged		Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	Nursing/Simulation	Clinic Exam Table.	2500
Leveraged		Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	PNSG	Enema Trainer	1400
Leveraged		Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	PNSG	Seymour Butts	2688
Leveraged		Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	PNSG and NURS	Chester Chests	5402.04
Leveraged		Lisa Anderson	East Grand Forks	Upgrade/Replacement Request	PNSG NURS	Overbed tables	4500
Leveraged		Justin Berry	East Grand Forks	New Technology Request	PTA	Hi-low Treatment Table	3000
Leveraged		Justin Berry	East Grand Forks	Upgrade/Replacement Request	PTA	Large Hi-Lo Hydraulic Treatment Table	5000
Leveraged		Justin Berry	East Grand Forks	New Technology Request	PTA	Wheelchairs	4740.19
Leveraged		Justin Berry	East Grand Forks	New Technology Request	PTA	Treatment cabinet	800
Leveraged		Debra Beland	East Grand Forks	New Technology Request	Radiology	Clinical Preceptor pay	1200
Leveraged Total							\$ 173,157.83

NORTHLAND LEASE CONTRACTS

LESSEE	START Date	END Date	Annual Lease	Total Lease	Campus
Quin County/Marshall Co.	7/1/2023	6/30/2028	\$ 23,002.00	\$ 115,010.00	TRF Campus
HEAD Start/ ICC	7/1/2023	6/30/2028	\$ 72,939.90	\$ 364,699.50	TRF Campus
NW Art Council	10/1/2019	6/30/2024	\$ 3,000.00	\$ 14,250.00	TRF Campus
CareerForce/State of MN	7/1/2022	6/30/2025	\$ 54,390.00	\$ 163,170.00	TRF Campus
Inter-County	4/1/2024	3/31/2025	\$ 3,600.00	\$ 3,600.00	EGF Campus
Adult Basic Education	7/1/2024	6/30/2029	\$ 12,912.60	\$ 64,563.00	EGF & TRF

\$ 169,844.50

			NOTES
Room	Square Feet	\$\$ per SQ FT.	
701 & 735	1643	\$ 14.00	
211-225	3910	\$ 18.65	Annual Rent increases to \$74,167.30 on 7/1/25
257	410	\$ 7.32	
	2940	\$ 18.50	
115	120	\$ 30.00	
EGF and TRF	2258	\$ 5.72	Increases 2% each year - annual is average

Business Office have copies of contracts?

Yes

Yes

Yes

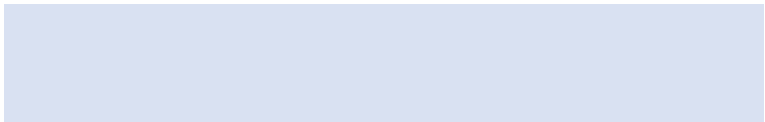
Yes

Yes

Yes

NORTHLAND LEASE CONTRACTS

LESSOR	START Date	END Date	Annual Payment	Total Lease
Mavin Lumber	1/1/2022	6/30/2026	\$ 1.00	\$ 5.00
Carlson Parts	7/1/2023	6/30/2026	\$ 7,656.00	\$ 22,968.00
CRK Investments	7/1/2021	6/30/2026	\$ 7,140.00	\$ 35,700.00
MN Wheat Growers	7/1/2023	6/30/2025	\$ 2,237.00	\$ 4,474.00
City Of Roseau	3/1/2021	6/30/2025	\$ 3,000.00	\$ 13,000.00
TRF Airport Authority	6/15/2014	12/31/2054	\$ -	\$ 10.00
TRF Airport Authority	1/15/2015	12/31/1954	See "Airport Lease"	\$ 2,076,360.16



Location	Square Feet	\$\$ per SQ FT.	
Warroad	4036	\$	0.00
Fosston- FBM	324	\$	23.63
Moorhead - FBM	372	\$	19.19
RLF - FBM	165	\$	13.56
Roseau - FBM	297	\$	10.10
Airport Land			
Aerospace			

Business Office have a copy of the contract?

Yes

Yes

Yes

Yes

Yes

This is just the Ground lease

Year	Annual Rent
2015	\$ 40,325.85
2016	\$ 40,829.92
2017	\$ 41,340.30
2018	\$ 41,857.05
2019	\$ 42,380.26
2020	\$ 42,910.02
2021	\$ 43,446.39
2022	\$ 43,989.47
2023	\$ 44,539.34
2024	\$ 45,096.08
2025	\$ 45,659.78
2026	\$ 46,230.53
2027	\$ 46,808.41
2028	\$ 47,393.52
2029	\$ 47,985.94
2030	\$ 48,585.76
2031	\$ 49,193.08
2032	\$ 49,808.00
2033	\$ 50,430.60
2034	\$ 51,060.98
2035	\$ 51,699.24
2036	\$ 52,345.48
2037	\$ 52,999.80
2038	\$ 53,662.30
2039	\$ 54,333.08
2040	\$ 55,012.24
2041	\$ 55,699.89
2042	\$ 56,396.14
2043	\$ 57,101.09
2044	\$ 57,814.86
2045	\$ 58,537.54
2046	\$ 59,269.26
2047	\$ 60,010.13
2048	\$ 60,760.25
2049	\$ 61,519.76
2050	\$ 62,288.75
2051	\$ 63,067.36
2052	\$ 63,855.71
2053	\$ 64,653.90
2054	\$ 65,462.08
Total	\$ 2,076,360.16